



Summary Financials - Unlisted Companies

	Koç Holding Direct Share	Revenues		Operating Profit ¹		EBITDA		Book Value (SHE)	
		2019	2020	2019	2020	2019	2020	2019	2020
Arçelik LG Klima	5.00%	849	1,385	62	117	81	136	331	438
Bilkom	69.94%	3,297	4,436	148	147	150	151	206	273
Düzye	31.23%	1,946	2,528	37	42	53	56	12	30
Entek	49.62%	1,196	1,257	377	330	422	380	1,092	1,221
Koç Finansman	44.50%	584	450	113	120	118	128	380	486
KoçSistem	41.11%	1,758	2,037	52	67	111	142	82	121
Koçtaş	37.13%	1,778	1,937	91	125	182	227	119	185
Marina / Ayvalık	7.72%	7	8	2	3	3	3	16	19
Marina / Tek-Art Kalamış	37.33%	76	80	11	7	16	13	278	288
Opet ²	--	46,381	38,623	989	514	1,365	907	2,834	2,801
Otokoç Otomotiv	96.32%	8,663	14,260	1,027	1,572	1,574	2,262	1,330	2,299
Ram Dış Ticaret	39.74%	3,233	3,746	11	25	12	26	26	50
RMK Marine	40.53%	413	72	61	10	65	15	71	82
Setur	24.11%	2,362	1,340	220	168	252	198	215	292
Token ³	54.44%	-	247	-	138	-	142	-	166
Zer	39.54%	3,207	3,942	114	151	121	158	296	333

Financials for Unlisted Companies are disclosed semi-annually.

1 Excluding FX gains/losses and credit finance income/charges on trade receivables and payables.

2 Opet's 2020 book value includes TL 325mn penalty from Competition Authority

3 Token transaction was completed on 8 May 2020