



Summary Financials - Unlisted Companies

| | Koç Holding Direct Share | Revenues | | | Operating Profit ¹ | | | EBITDA | | | Book Value (SHE) | | |
|--------------------------|-----------------------------|----------|---------|-------|-------------------------------|-------|------|--------|-------|------|------------------|-------|------|
| | | 2021 | 2022 | y/y | 2021 | 2022 | y/y | 2021 | 2022 | y/y | 2021 | 2022 | y/y |
| Arçelik LG Klima | 5.00% | 2,105 | 4,757 | 126% | 126 | 387 | 208% | 146 | 411 | 181% | 528 | 619 | 17% |
| Bilkom | 70.00% | 5,443 | 11,191 | 106% | 178 | 327 | 83% | 182 | 333 | 83% | 283 | 420 | 49% |
| Düzey | 32.23% | 2,679 | 5,028 | 88% | 65 | 112 | 73% | 83 | 131 | 59% | 51 | 77 | 50% |
| Entek | -- | 1,760 | 7,529 | 328% | 299 | 1,270 | 324% | 365 | 1,365 | 274% | 1,200 | 3,263 | 172% |
| Koç Finansman | 50.00% | 800 | 1,555 | 94% | 176 | 269 | 53% | 183 | 277 | 52% | 616 | 707 | 15% |
| KoçSistem | 41.11% | 3,112 | 5,713 | 84% | 113 | 251 | 122% | 203 | 397 | 96% | 176 | 287 | 63% |
| Koçtaş | 37.22% | 2,838 | 5,765 | 103% | 190 | 592 | 211% | 328 | 751 | 129% | 302 | 542 | 79% |
| Marina / Ayvalık | 4.44% | 10 | 18 | 71% | 3 | 3 | -9% | 4 | 4 | -6% | 22 | 119 | 430% |
| Marina / Tek-Art Kalamış | 33.82% | 113 | 244 | 115% | 23 | 61 | 166% | 30 | 70 | 132% | 336 | 476 | 42% |
| Opet | -- | 56,007 | 179,988 | 221% | 2,586 | 3,184 | 23% | 3,018 | 3,726 | 23% | 4,978 | 6,648 | 34% |
| Otokoç Otomotiv | 96.32% | 19,262 | 42,556 | 121% | 2,691 | 6,796 | 153% | 3,724 | 8,754 | 135% | 4,426 | 9,332 | 111% |
| Ram Dış Ticaret | 39.74% | 5,044 | 11,369 | 125% | 56 | 115 | 105% | 57 | 116 | 104% | 61 | 109 | 80% |
| RMK Marine | 43.17% | 276 | 601 | 118% | 35 | 67 | 95% | 39 | 73 | 85% | 125 | 206 | 65% |
| Sendeo | 45.00% | 5 | 163 | 2912% | -97 | -473 | n.m. | -91 | -447 | 391% | 48 | 281 | 489% |
| Setur | 24.11% | 1,460 | 4,454 | 205% | 68 | 317 | 367% | 101 | 357 | 252% | 336 | 393 | 17% |
| Token | 54.44% | 331 | 920 | 178% | 143 | 232 | 63% | 156 | 254 | 63% | 317 | 477 | 50% |
| Wat ² | -- | 837 | 1,707 | 104% | -- | 129 | n.m. | -- | 148 | n.m. | -- | 464 | n.m. |
| Zer | 39.54% | 6,537 | 15,507 | 137% | 292 | 615 | 111% | 299 | 625 | 109% | 410 | 741 | 81% |

Financials for Unlisted Companies are disclosed semi-annually.

¹ Excluding FX gains/losses and credit finance income/charges on trade receivables and payables.

² Koç Holding owns 55% of Koç Investments B.V. that is the sole owner of WAT.