



Key Metrics of Unlisted Companies

TL Million

	Koç Holding Direct Share	Revenues			Operating Profit ¹			EBITDA			Book Value (SHE) ²		
		2023	2024	y/y	2023	2024	y/y	2023	2024	y/y	2023	2024	y/y
Arçelik LG Klima	5.00%	14,899	15,454	4%	1,130	1,643	45%	1,304	1,835	41%	1,821	2,005	10%
Bilkom	100.00%	39,426	37,479	-5%	1,345	1,823	36%	1,371	1,866	36%	1,857	1,768	-5%
Divan	29.95%	4,717	5,046	7%	198	276	40%	769	780	1%	4,714	4,668	-1%
Düzey	76.72%	16,934	17,063	1%	517	450	-13%	647	654	1%	291	347	19%
Entek	--	11,482	10,771	-6%	1,652	1,270	-23%	2,320	2,071	-11%	19,477	20,051	3%
Koç Finansman	50.00%	5,771	10,457	81%	1,030	1,407	37%	1,050	1,440	37%	1,735	2,154	24%
KoçSistem	48.36%	18,492	16,860	-9%	479	277	-42%	1,238	1,182	-5%	3,353	3,818	14%
Koçtaş	49.78%	18,197	15,177	-17%	-153	-1,331	770%	857	-317	n.m.	2,321	2,614	13%
Marina / Ayvalık	4.44%	71	124	75%	-6	10	n.m.	1	35	n.m.	242	553	129%
Marina / Tek-Art Kalamış	33.82%	874	1,191	36%	264	441	67%	351	533	52%	3,278	3,949	20%
Opet	--	401,160	365,821	-9%	4,430	3,711	-16%	8,156	7,790	-4%	29,647	29,765	0%
Otokoç Otomotiv	99.76%	160,635	146,385	-9%	7,068	-7,145	n.m.	19,609	12,107	-38%	45,402	38,918	-14%
Ram Dış Ticaret	47.24%	27,642	25,262	-9%	301	110	-63%	314	125	-60%	334	350	5%
RMK Marine	74.91%	1,766	2,714	54%	152	-68	n.m.	209	6	-97%	753	1,805	140%
Sendeo	22.50%	1,382	902	-35%	-1,545	-599	-61%	-1,365	-482	-65%	1,135	411	-64%
Setur	24.11%	18,124	21,235	17%	1,308	1,459	12%	1,733	1,988	15%	3,821	4,914	29%
Token	54.44%	5,190	9,832	89%	-216	624	n.m.	-91	832	n.m.	1,827	2,339	28%
Wat Motor	73.17%	3,550	3,949	11%	237	-589	n.m.	274	-441	n.m.	916	1,387	51%
Zer	39.54%	40,312	39,891	-1%	1,594	1,549	-3%	1,656	1,588	-4%	4,210	4,104	-3%

Financials for unlisted companies disclosed semi-annually. All figures are based inflation accounting except for Koç Finansman which its figures are based on consolidated BRSA financials as they are exempt from inflation accounting

1 Excluding FX gains/losses and credit finance income/charges on trade receivables and payables.

2 Excluding minority interest.