



## Summary Financials - Unlisted Companies

	Koç Holding Direct Share	Revenues		Operating Profit <sup>1</sup>		EBITDA		Book Value (SHE)	
		2020	2021	2020	2021	2020	2021	2020	2021
Arçelik LG Klima	5.00%	1,385	2,105	117	126	136	146	438	528
Bilkom	69.94%	4,436	5,442	147	180	151	183	273	283
Düzy	31.23%	2,528	2,679	42	65	56	83	30	51
Entek	49.62%	1,257	1,760	330	299	380	365	1,221	1,200
Koç Finansman	44.50%	450	800	120	176	128	183	486	616
KoçSistem	41.11%	2,037	3,112	67	113	142	203	121	176
Koçtaş	37.13%	1,937	2,839	125	190	227	328	185	302
Marina / Ayvalık	7.72%	8	10	3	3	3	4	19	22
Marina / Tek-Art Kalamış	33.82%	80	113	7	23	13	30	288	336
Opet <sup>2</sup>	--	38,623	56,007	514	2,586	907	3,018	2,801	4,978
Otokoç Otomotiv	96.32%	14,260	19,262	1,567	2,691	2,256	3,724	2,299	4,426
Ram Dış Ticaret	39.74%	3,746	5,044	25	56	26	57	50	61
RMK Marine	40.53%	72	276	10	35	15	39	82	125
Setur	24.11%	1,340	1,460	168	68	198	101	292	336
Token <sup>3</sup>	54.44%	247	331	138	143	142	156	166	317
Wat	--	--	837	--	70	--	83	--	324
Zer	39.54%	3,942	6,537	151	292	158	299	333	410

Financials for Unlisted Companies are disclosed semi-annually.

1 Excluding FX gains/losses and credit finance income/charges on trade receivables and payables.

2 Opet's 2020 operating profit, EBITDA and book value includes TL 325mn penalty from Competition Authority

3 Token transaction was completed on 8 May 2020