



Key Metrics of Unlisted Companies

	Koç Holding Direct Share	Revenues			Operating Profit ¹			EBITDA			Book Value (SHE) ²		
		2022	2023	y/y	2022	2023	y/y	2022	2023	y/y	2022	2023	y/y
Arçelik LG Klima	5.00%	9,567	10,319	8%	537	783	46%	645	903	40%	1,395	1,262	-10%
Bilkom	100.00%	21,202	27,307	29%	412	932	126%	426	949	123%	817	1,286	58%
Divan	29.95%	2,567	3,267	27%	0	137	n.m.	292	533	83%	3,094	3,265	6%
Düzy	32.23%	9,462	11,729	24%	159	360	127%	247	450	82%	150	202	34%
Entek	--	14,144	7,953	-44%	2,170	1,153	-47%	2,661	1,623	-39%	12,191	13,947	14%
Koç Finansman	50.00%	2,563	3,997	56%	443	713	61%	457	727	59%	1,164	1,202	3%
KoçSistem	41.11%	10,754	12,808	19%	203	332	63%	639	857	34%	1,484	2,323	56%
Koçtaş	37.22%	10,906	12,604	16%	-496	100	n.m.	297	799	170%	1,498	1,582	6%
Marina / Ayvalık	4.44%	34	49	44%	6	-4	n.m.	10	1	-91%	228	168	-26%
Marina / Tek-Art Kalamış	33.82%	460	605	32%	85	183	115%	136	243	79%	2,279	2,270	-0.4%
Opet	--	339,167	277,853	-18%	1,368	3,068	124%	2,517	5,649	124%	18,385	20,534	12%
Otokoç Otomotiv	96.32%	79,445	111,260	40%	6,410	4,896	-24%	10,778	13,582	26%	25,518	31,446	23%
Ram Dış Ticaret	39.74%	21,758	19,146	-12%	148	208	41%	152	218	43%	206	232	12%
RMK Marine	43.17%	1,173	1,223	4%	117	105	-10%	156	144	-8%	538	522	-3%
Sendeo	45.00%	294	957	225%	-884	-1,070	21%	-814	-946	16%	581	786	35%
Setur	24.11%	8,974	12,553	40%	422	906	115%	590	1,200	103%	2,207	2,647	20%
Token	54.44%	1,711	3,595	110%	175	-150	-185%	305	-63	-121%	1,062	1,266	19%
Wat	55.00%	3,325	2,459	-26%	274	164	-40%	280	190	-32%	1,087	632	-42%
Zer	39.54%	29,477	27,921	-5%	1,096	1,104	1%	1,132	1,147	1%	2,945	2,916	-1%

Financials for unlisted companies disclosed semi-annually. All figures are based inflation accounting except for Koç Finansman which its figures are based on consolidated BRSA financials as they are exempt from inflation accounting

1 Excluding FX gains/losses and credit finance income/charges on trade receivables and payables.

2 Excluding minority interest.